

The Director of Central Intelligence  
Washington, D.C. 20505

National Intelligence Council

NIC No. 00044-86  
5 January 1986

MEMORANDUM: Chief, Collection Requirement Evaluation Staff

FROM: George Kolt  
National Intelligence Officer for Europe

SUBJECT: NIEs and Collection Tasking

During a recent NIC staff meeting, Bob Gates discussed the necessity of using NIEs to make the NFIB Principals more aware of information gaps and to stimulate collection tasking. In response I sent Bob a memo illustrating the way your office and mine have cooperated on collection tasking as well as suggesting a way to get the Principals more involved (attached). As you will note by Bob's handwritten comment, he approved our procedure and agreed to my suggestion. This memorandum is therefore intended to let you know of his approbation of your fine work . . . and to inform you that you may expect more collection memos from other NIOs.

  
George Kolt

Attachment:  
NIC No. 06222-85, dtd 20 DEC 85

Distribution:  
1 - C/CRES  
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The Director of Central Intelligence

Washington, D.C. 20505

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NIC No. 06222-85  
20 December 1985

MEMORANDUM FOR: Chairman, National Intelligence Council

FROM: George Kolt  
National Intelligence Officer for Europe

SUBJECT: NIEs and Collection Tasking

1. By way of illustration on post-NIE collection guidance, I attach the memorandum to CRES that we did following SNIE 29.1-85: Greece: Implications of the Elections for US-Greek Relations and the follow-on memos that CRES sent out.

2. This procedure, of course, does not get the NFIB principals involved and therefore does not address the political issue that you mentioned. Nevertheless, I don't know if it would be worthwhile to send specific guidance of this sort to already overburdened principals. One way to handle the issue would be for the NIO to mention at the NFIB the major information and collection gaps that had been noted during the NIO production process. In this way, the gaps would be brought to the attention of the principals and would be reflected in the NFIB minutes. The NIO's memo to CRES would then give specific guidance to the collection elements.

*agm.*

*Circulate to other NIOs*  
*J.*  
*George Kolt*  
George Kolt

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